# NGNP Risk Management Database: A Model for Managing Risk

September 2009



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Next Generation Nuclear Plant (NGNP) Project

## NGNP Risk Management Database: A Model for Managing Risk

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### CONTENTS

ACR	ONYM	1Siz	K
1.	Syste	m Objective	1
2.	Syste	m Functions	1
3.	Exect	ution Instructions	3
	3.1	Introduction	3
	3.2	Quick Start	3
	3.3 System Requirements		
	3.4	Program Execution	3
	3.5	Key Features	4
		3.5.1 Hierarchy Viewer	4
		3.5.2 Custom Views	1
		3.5.3 Reverse Tree	5
		3.5.4 Risk Waterfall Graph	5
		3.5.5 Reports	5
	3.6	Contact Information	5

### FIGURES

Figure 1. RMS Hierarchy Viewer	1
Figure 2. RMP Risk Reduction Tasks	2
Figure 3. RMS Hierarchy Viewer	2
Figure 4. RMS Hierarchy Viewer	4
Figure 5. Risk View Dialog	5

### ACRONYMS

CD	compact disk
DDN	Design Data Need
NGNP	Next Generation Nuclear Plant
PIRT	Phenomena Identification and Ranking Table
R&D	research and development
RMS	Risk Management System
PASSC	plant, area, system, subsystem, and component

## NGNP Risk Management Database: A Model for Managing Risk

#### 1. System Objective

To facilitate the implementation of the Risk Management Plan, the Next Generation Nuclear Plant (NGNP) Project has developed and employed an analytical software tool called the NGNP Risk Management System (RMS). A relational database developed in Microsoft® Access, this tool provides conventional database utility including data maintenance, archiving, configuration control, and query ability. Additionally, the RMS provides a number of unique capabilities specifically designed to facilitate the development and execution of activities outlined in the Risk Management Plan. Specifically, the RMS provides the capability to establish the risk baseline; document and analyze the risk reduction plan; track the current risk reduction status; organize risks by reference configuration plant, area, system, subsystem, and component (PASSC); and increase the risk knowledge level of NGNP decision making.

### 2. System Functions

To accomplish this objective, the system employs a Hierarchy Viewer that provides a rollup/drilldown analysis capability and summarizes quantitative risk scores at various levels of granularity, as shown in Figure 1. The risk scores can be displayed for either the baseline, current status, or the final projected risk. Risks can be rolled up by average or worse case for a selected design configuration. The tool's Hierarch Viewer also allows the visualization and analyses of the complex relationships between various NGNP data entities (e.g., Critical PASSCs, Risks, Risk Mitigation Tasks, Design Data Needs [DDNs], and Phenomena Identification and Ranking Table [PIRTs]).

NGNP RMS Hierachy Viewer		_		
Risk Rollup View: (Scenario: 950 Deg. Pebble Bed) (Stage: Final)	Selected Node Data Relationshin Mananment Reverse Tree Rick Analysis			
AR: 1- Nuclear Heat Supply System	Risk Evaluation Title CCS Ability to With stand Withrations During Normal Conditions			
SY: Core Conditioning System	Conditioning System			
- ORI: CCS Ability to Withstand Vibrations Du	Risk Evaluation Description			
EV: (950,PB) CCS Ability to With star				
TS: Computer Modeling :Struct	Scenario: 950 Deg. Pebble Red			
TS: Design to ameliorate local t				
TS: Develop fabrication method	Risk Assessment			
TS: Develop tube inspection me	nEvent nConsa Consequence Wat Bisk Score			
TS: Incorporate information lea	Baseline Likelv (0.7) V Not Evaluated (1) V Critical (7) V 1.2 High (5.88)			
TS: Material Testing: Design co	Current Likely (0.7) Not Evaluated (1) Critical (7) 1.2 High (5.88)	Ħ.		
TS: Material Testing: Determine	Final Somewhat Likely (0.37) Not Evaluated (1) Critical (7) 1.83 High (4.73)	Ī		
TS: Material Testing: Leak testi				
TS: Perform Trade Studies	Basis			
TS: Run CCS pressure bounda				
TS: Test SOME Helicel Coll Tub	pConsq			
TS: Test SCHE Helical Coll Tub	6 asse			
TS: Test SCHE Helical Coll Tub	Curry L	_		
	Basis			
BI: Core Conditioning System (Shutdown				
BL: Verification & Validation of Analytical N				
SY File Hamperts     SY File Hamperts				
SY: Reactivity Control System	Stand Disk Destudies 2007 Bisk Handling Tasks			
SY: Reactor Cavity Cooling System	Strategy: Final Kisk Reduction 20%			
SY: Reactor Core & Core Structure	Desc.			
ollup: Average Risk Rollup Value: High (4.73)				
elect Element Tree: Select Custom View:	Source let al.	_		
r Pisk Rollup				
Tree Filter Settings Flement Legend 🔽 Show Data 🔽 Show				
Tabs Status Icons		_		

Figure 1. RMS Hierarchy Viewer

The RMS provides the capability to outline and status a risk handling strategy for each identified risk. Risk reduction tasks are assigned to each risk item and the magnitude of risk reduction estimated for each associated task can be specified, as shown in Figure 2. The status of the risk handling strategy is primarily based on the percent completion of risk reduction tasks. The status of the strategy can also be seen graphically in a Risk Waterfall chart that displays the actual/current risk reduction versus the planned risk reduction over time, as shown in Figure 3.

ask	pEvent	pConsq	Consq.
ncorporate information learned from IHX research and development and apply it to	10	0	0
erform Trade Studies	2	0	0
omputer Modeling :Structural Evaluation of tubes	2	0	0
evelop tube inspection methods	2	0	0
evelop fabrication methods	2	0	0
est SCHE Helical Coil Tube (Pilot Scale): Determine radiation effects of tube mate	2	0	0
est SCHE Helical Coil Tube (Pilot Scale): Determine acoustical and vibration resp.	5	0	0
est SCHE Helical Coil Tube (Pilot Scale): Examine corrosion and fouling	2	0	0
esign to ameliorate local tube wear	5	0	0
est for vibration, fretting & sliding effects	2	0	0
faterial Testing: Design conditions compatibility	10	0	0
seline Risk Reduction (Overall); 26% TOTAL	44%	0%	0%

Figure 2. RMP Risk Reduction Tasks



Figure 3. RMS Hierarchy Viewer

For tasks that provide a reduction in risk for more than one risk item, the tool provides the ability to summarize its contribution across the entire NGNP risk plan. This capability makes it possible to rank order tasks by the magnitude of risk reduction provided for the entire project. This rank ordering of task then provides valuable input into NGNP project planning and prioritization.

Additional RMS functionality includes the ability to analyze and track relational mapping between project risks and PIRTs, risk reduction tasks and DDNs thus facilitating gap identification in planning research and development (R&D) activities.

#### 3. Execution Instructions

#### 3.1 Introduction

This section provides brief instruction on executing some of the key features of the NGNP RMS) The guide is not comprehensive in nature and assumes that users have a certain level of computer skill/expertise in addition to some minimal subject matter expertise in NGNP Risk Management methodology and techniques. The user is referred to the NGNP Risk Management Plan for details regarding NGNP Risk Management.

#### 3.2 Quick Start

This section outlines some simple steps to gain access to primary RMS data views. Subsequent sections will provide more detailed instruction.

- Copy the program file (NGNP Risk Management System V1.mde) directly to your computer.
- Start the program by double clicking the file from Windows File Explorer.
- Select "Browse/Edit Relationship Mappings" from the Main Menu.
- Then select ""Hierarchy Viewer" from the menu.
- Select "Risk Rollup" from the "Select Custom View" drop down menu at the bottom of the screen.
- Select desired parameters from the "Risk View Dialog", and then click "Show View".
- Browse the Hierarchy Tree to view data.

### 3.3 System Requirements

The RMS is based on a relational database developed in Microsoft® Access 2003. As such, any computer properly configured to run Microsoft Access® 2003 or higher is adequate to run the RMS. However, be aware that a number of key RMS functions are calculation intensive and older model computers may observe degradation in tool performance.

### 3.4 Program Execution

To start the RMS, copy the program file (NGNP Risk Management System V1.mde) directly to your computer. (The file will not properly execute from a compact disk [CD] or Network Drive.) Then execute the file by either double-clicking the file from Windows File Explorer or by first starting MS Access and then Opening the file directly using MS Access File–Open menu commands. Depending on the version of

2- Data Tabs

Access the user may need to grant permissions to run macros and other key program features as the program initiates.

#### 3.5 **Key Features**

#### 3.5.1 **Hierarchy Viewer**

The primary user interface in RMS is the Hierarchy Viewer shown in Figure 4. To access the viewer first select "Browse/Edit Relationship Mappings" from the RMS Main Menu, then select "Hierarchy Viewer" from the menu. A key feature of the Viewer is the Hierarchy Window (see Figure 4, Item 3) which provides a graphical representation of RMS data elements and their relationships in a tree view. By expanding the tree the user can drill into various levels of detail. Clicking on any node of the tree provides further detail for that node in the Selected Node Data Tab (see Figure 4, Item 2).

The Hierarchy Viewer provides a variety of ways to view NGNP risk management data in Custom Views as described in Section 3.5.2 below.



1- Custom View Drop Down



Figure 4. RMS Hierarchy Viewer

#### 3.5.2 Custom Views

Custom Views provide graphical visualizations of RMS data each tailored for a specific data perspective. To initiate a Custom View select a view from the Custom View drop down menu shown in Figure 4. There are currently five different Custom Views:

- <u>*Risk Rollup*</u> The risk rollup view is the key RMS data perspective. Selecting this view will first display the Risk View Dialog window (see Figure 5). From this window the user can designate various filters and data view parameters including the Scenario to be viewed, the Risk Values that will be displayed in the Hierarchy Tree and the way the values are rolled up or summarized in the tree from level to level. Once the parameters are chosen click show view to display data in the Viewer. The Dialog window will remain open to allow the user to change parameters as needed. Close the Dialog if not longer required. This view allows the visualization and analyses of the complex relationships between various NGNP data entities (e.g., Critical PASSCs, Risks, Risk Mitigation Tasks, DDNs, and PIRTS). Icons represent a summarization of risk scores at various levels in the Hierarchy. Clicking on/expanding an Evaluation node displays the Risk Handling Tasks, Baseline Risks Scores, Current Risk Scores, Final Risks Scores, and the bases for the scoring. Clicking the Risk Handling Tasks, button (see Figure 4, Item 4) shows the percentage Risk Reduction assigned to each task.
- <u>*Risk Items (Grouped By Level)*</u> This view groups all applicable risks into Risk Levels and provides a summary count of the risks in each grouping. As with the Risk Rollup the user can browse the associated data by clicking/expanding nodes in the Hierarchy Tree.
- <u>*Risk Items (Sorted)*</u> This view displays all applicable risks in the Hierarchy Tree sorted alphabetically. As with the Risk Rollup the user can browse the associated data by clicking/expanding nodes in the Hierarchy Tree.
- <u>Design Data Need (DDN)</u> This view displays DDNs in the Hierarchy Tree as mapped to associated Risk Handling Tasks. As with the Risk Rollup the user can browse the associated data by clicking/expanding nodes in the Hierarchy Tree.
- <u>Phenomena ID & Ranking Table (PIRT)</u> This view displays PIRTs in the Hierarchy Tree as mapped to associated NGNP Risks. As with the Risk Rollup the user can browse the associated data by clicking/expanding nodes in the Hierarchy Tree.

🧱 Risk View Dialog		
Scenario Name All Scenarios		<b>•</b>
-Risk Values/Stage Baseline	C Current	© Final
Rollup Method	O Worst Case	O Total Risk
Show View		Close

Figure 5. Risk View Dialog

#### 3.5.3 Reverse Tree

The Reverse Tree provides functionality to view crosscutting data relationships for a particular node. For example, a task may provide risk reduction for a number of different risks while the Hierarchy Window may only display one. To explore multiple data mappings for a particular node select the Reverse Tree tab (see Figure 4, Item 2), then select a node in the Hierarchy Window (see Figure 4, Item 3). The reverse tree will display in the tab. The reverse tree can then be expanded up to the root nodes.

#### 3.5.4 Risk Waterfall Graph

The status of the risk reduction strategy can seen graphically in a Risk Waterfall chart that displays the actual/current risk reduction versus the planned risk reduction over time. To display the Risk Waterfall chart, first generate the Risk Rollup View (if not already generated), then select the Risk Analysis tab (see Figure 4, Item 2), then select the Risk Waterfall item from the Select Analysis Graph drop down list. The Risk Waterfall chart is designed to be interactive with the Risk Rollup View in the Hierarchy Window. Selecting various node items in the tree will change the basis for the chart. Clicking on the top level NGNP node for example will provide a summary risk reduction chart for the entire NGNP Plant. Similarly, selecting an NGNP Area or NGNP System will provide a risk reduction summary for the selected item.

#### 3.5.5 Reports

There are a limited number of reports available in the tool. To access these reports select Reports from the Main Menu, then select Risk Management Reports.

#### 3.6 Contact Information

For questions or comments please feel free to contact:

John Collins Email: John.Collins@inl.gov Phone: 208-526-3372

NOTE: The native file for the NGNP Risk Management Database will be held at the NGNP Document and Records Storage Center.